

Public Administration Paper I

Time Allowed: Three Hours | Maximum Marks: 250

Question Paper Specific Instructions

- There are EIGHT questions divided in TWO SECTIONS.
- Candidate has to attempt FIVE questions in all.
- Questions no. 1 and 5 are compulsory and out of the remaining, THREE are to be attempted choosing at least ONE question from each section.
- The number of marks carried by a question/part is indicated against it.
- Word limit in questions, wherever specified, should be adhered to.

SECTION A

- | | | |
|-------|--|----|
| 1 | Answer the following questions in about 150 words each: | 50 |
| 1(a) | "Politics-administration dichotomy debate is still alive." Comment. | 10 |
| 1(b) | "Formal organisations are made up of informal groups." Discuss. | 10 |
| 1(c) | "Grapevine is a necessary evil." Examine. | 10 |
| 1(d) | Healthy Headquarters and Field Agencies relationship thrives on effective communication. Comment. | 10 |
| 1(e) | Media has become more of a societal lens than institutional lens. Analyse. | 10 |
| <hr/> | | |
| 2(a) | McGregor's 'Theory X' and 'Theory Y' provide insights into human motivation at workplace differently. Examine in detail. | 20 |
| 2(b) | Good governance adds normative and evaluative attributes to the process of governing. Comment. | 15 |
| 2(c) | Regulatory Authorities are independent and effective for controlling service delivery activities, but are subjected to extraneous factors. Do you agree? Give reasons. | 15 |
| <hr/> | | |
| 3(a) | Strengthening social audit through appropriate ways will promote inclusive government. Comment. | 20 |
| 3(b) | The development of administrative law in Welfare State has made administrative tribunals a necessity. Examine. | 15 |
| 3(c) | Ineffectiveness of legislative control over administration can stem from various factors, hence in ensuring effectiveness a comprehensive approach is the need of the hour. Discuss. | 15 |
-

- | | | |
|------|--|----|
| 4(a) | ERG theory of motivation attempts to reconceptualise the theory of Hierarchy of Needs. Comment. | 20 |
| 4(b) | Scientific Management and Human Relations theory are two distinct approaches for improving efficiency and production. Explain. | 15 |
| 4(c) | New Public Governance, an emerging paradigm, is contrasted with market-based approach of New Public Management. Comment. | 15 |

SECTION B

- | | | |
|------|---|----|
| 5 | Answer the following questions in about 150 words each: | 50 |
| 5(a) | The Anti-Development Thesis is a critical perspective on the traditional development models. Comment. | 10 |
| 5(b) | Civil Servants should be allowed only to cast vote or to participate in the electoral process of the country. Examine. | 10 |
| 5(c) | Critical Path Method (CPM) is a project management technique used to plan and manage project effectively. Discuss. | 10 |
| 5(d) | Auditing is not about finding faults, it is about ensuring the accuracy and integrity of financial information. Analyse. | 10 |
| 5(e) | The study of Public Administration must include its ecology. Discuss. | 10 |
| 6(a) | A trend to adopt innovative practices in administrative ethics is gaining ground for improving public trust in government. Discuss. | 20 |
| 6(b) | The future of e-governance is shaped by emerging trends for making government services efficient and accessible. Analyse. | 15 |
| 6(c) | Undoubtedly, social and historical factors play a significant role in shaping administrative system, but side by side, understanding of these influences is essential for designing responsive governance structure. Examine. | 15 |
| 7(a) | Riggs' Prismatic Model has been criticised as overly gloomy and technical complex, but it remains as a useful starting point for Comparative Public Administration research. Analyse. | 20 |
| 7(b) | Performance Management and Performance Appraisal are two distinct activities in Public Personnel Administration. Discuss. | 15 |
| 7(c) | Balancing State intervention and Market freedom is the need of developing countries. Comment. | 15 |
| 8(a) | Bureaucracy in developing countries faces several challenges and tackling of these will make them more responsive, adaptive and align with development needs. Discuss. | 20 |

-
- | | | |
|------|---|----|
| 8(b) | Modern economists think public debt is an essential means of increasing employment, and element of economic policy, but it also shifts the burden to future generations. Analyse. | 15 |
|
 | | |
| 8(c) | Unless there is a sound mechanism for policy evaluation, policy formulation process remains redundant. Examine. | 15 |
-

Typeset by UPSC Gurus from the official UPSC question paper. The official bilingual paper is available at upsc.gov.in.